



SOUND TRANSIT TECHNICAL ADVISORY GROUP

Q3 2024 Report



TAG recommendations

1. **Trust:** Rebuild trust and clarify the roles and responsibilities of the ST Board and staff.
2. **Capital Delivery Staff:** Introduce an experienced megaproject capital program executive team.
3. **Decision-making:** Implement procedures that push decision-making down to the lowest level practical and foster an environment that encourages decision-making in general.
4. **Owner of Choice:** Align key procedures with industry best practices, eliminating unnecessary steps and associated delays.
5. **Betterments:** Strengthen and enforce an agency betterment policy.
6. **FTA:** Engage the FTA as a delivery partner equally invested in delivering transit to the region.

Moving in the right direction

- **Building a more effective capital delivery structure**
 - Hired Deputy CEO to oversee delivery program
 - Bringing in additional expertise
 - Restructuring how resources are shared within ST
- **Stronger Board/Staff relationship**
 - Staff recommendations to board
 - Bringing right information at right time for attention
- **New Betterments policy**
- **Engaging partners in owner of choice conversations**

Don't let off the throttle

- **Built momentum – keep it up**
 - Sense of urgency remains critical
- **Time costs money – and support**
 - Costs escalating nationally for all capital infrastructure development
 - Additional schedule delays jeopardize ongoing public support, particularly in Snohomish and Pierce Counties
 - Keep hard look on scope control and ability to deliver the full program

Thank you for this opportunity

- Board's willingness to engage has made this progress possible
- Executive and program staff have rolled up their sleeves
- Sound Transit's mission is critical to our region
- Again, don't let up!



Questions?